

# The role of healthcare researchers and workers in policy engagement:

Lessons from our experience in Toronto

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#### Today's goals

Highlight strategies for researchers/healthcare workers to engage with policymakers, advocates, and the public.

- effective strategies and barriers encountered during advocacy efforts
- provide a helpful example of how researchers can more effectively engage in policy processes
- how community service providers might engage with researchers to collaborate for policy change



## Part 1: The Issue



## Toronto – Winter 2022

- People Experiencing Homelessness:
  - 7,347 (2021); 8k + presently; reality = 10k +
- Shelter space: 100% occupancy (approx. 8,200 bed spaces used nightly)
- Decreased bed spacing, increased number of beds
- 2 Warming Centre Centres: about 60 spaces
- -15C threshold for activation of warming centres



Photo: Eduardo Lima



## Part 2:

Strategies for

Policy Engagement – A Story



## A statement from Unity Health Toronto on winter, homelessness and the care we all deserve

January 17, 2023



#### What Happened?

- Raising concerns meet with City Staff
- 2. Change in government
- 3. Finding a champion
- 4. Deputations
- 5. Develop a plan that addresses the issue in multiple ways (working with partners, adding pressure in the media, open letters, institutional statements)
- 6. Institutional statement and open letter (with or without affiliation)
- 7. Research to provide evidence



#### Find your people: Key Stakeholders

- 1. Counsellors/champions at the City of Toronto
- 2. Community Service Providers/Advocates
- 3. Healthcare providers operating as individuals
- 4. Hospital Leadership and the Communications Team at UHT
- 5. Other hospitals
- 6. Interfaith Coalition

#### **Outcomes**

- Toronto Public Health board of experts on housing and health, homelessness and health to inform their work
- -15C threshold for activating warming centres changed to -5C
- Winter Plan more robust than last year

#### **Outcomes**

- Research studies:
  - PEH 14-18x more likely to visit ED for coldrelated injuries than housed (Richard et al., 2022)
  - At SMH, not identifying 40% of PEH
  - Upcoming: Trends in ED visits during cold weather seasons (Richard et al., ?)

# Part 3: Current challenges

#### **Current challenges**

- 1. Even if we achieve success in these realms, not the battle we want to be fighting (we need long term solutions, but fighting for warm winter space)
- 2. Refugee and asylum seeker housing crisis
- 3. Gender-appropriate services lacking
- 4. Different City departments operate differently (e.g. division clearing encampments different from division running shelters)
- 5. Current winter plan still not enough

# Part 4:

## Lessons learned



#### **Lessons Learned**

- 1. Find points of power and leverage them as you are able
  - Healthcare workers have power in the policy world
- 2. Communicate with policy makers
- 3. Community service providers felt supported
- 4. Know policies around institutional affiliation
- 5. Existing data can be used to create evidence
- 6. Get into the media inform the public
- \* Use multiple strategies. They serve different functions.

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# Thank you!

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